



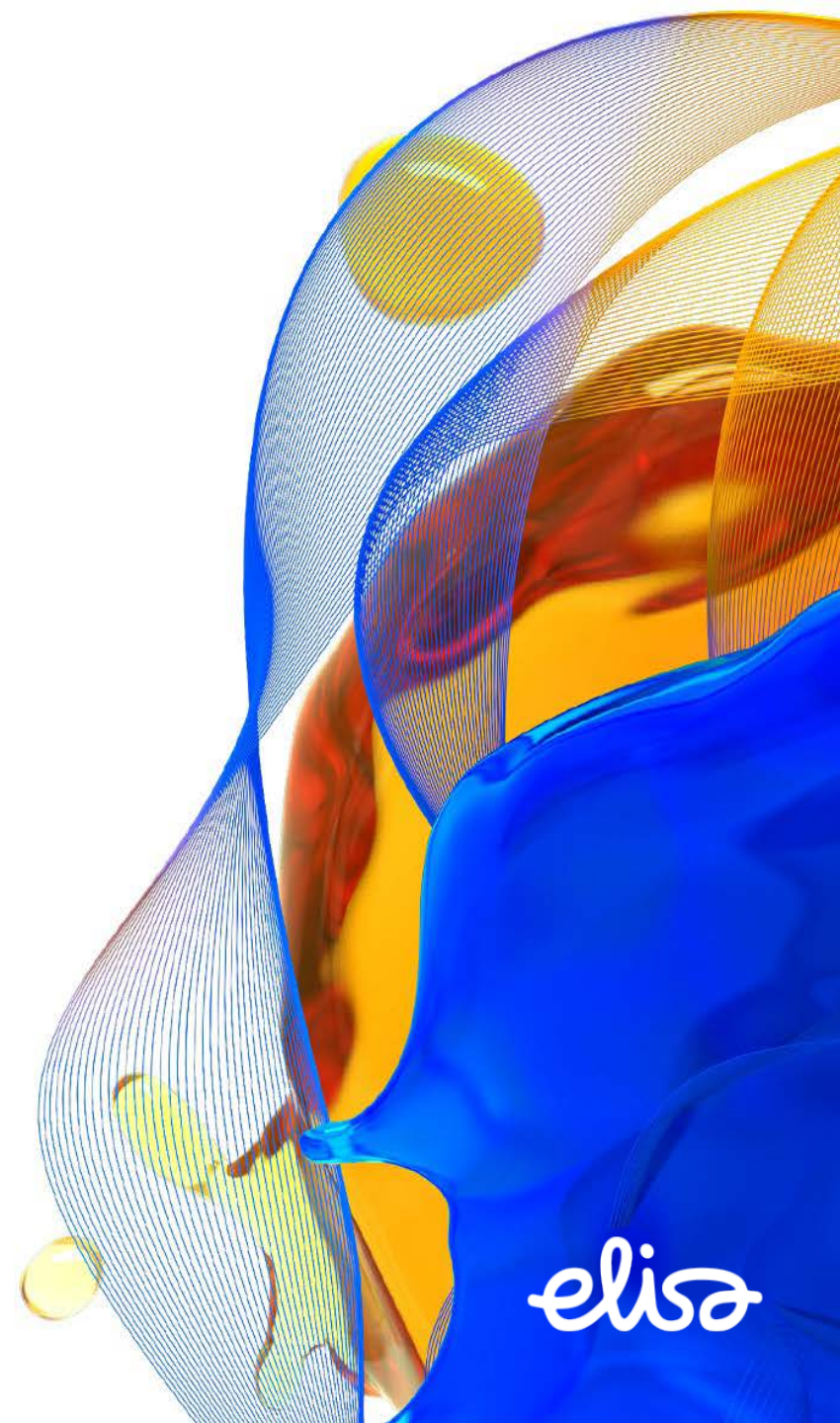
elisa

# Financial overview

Jari Kinnunen  
CFO

# Content

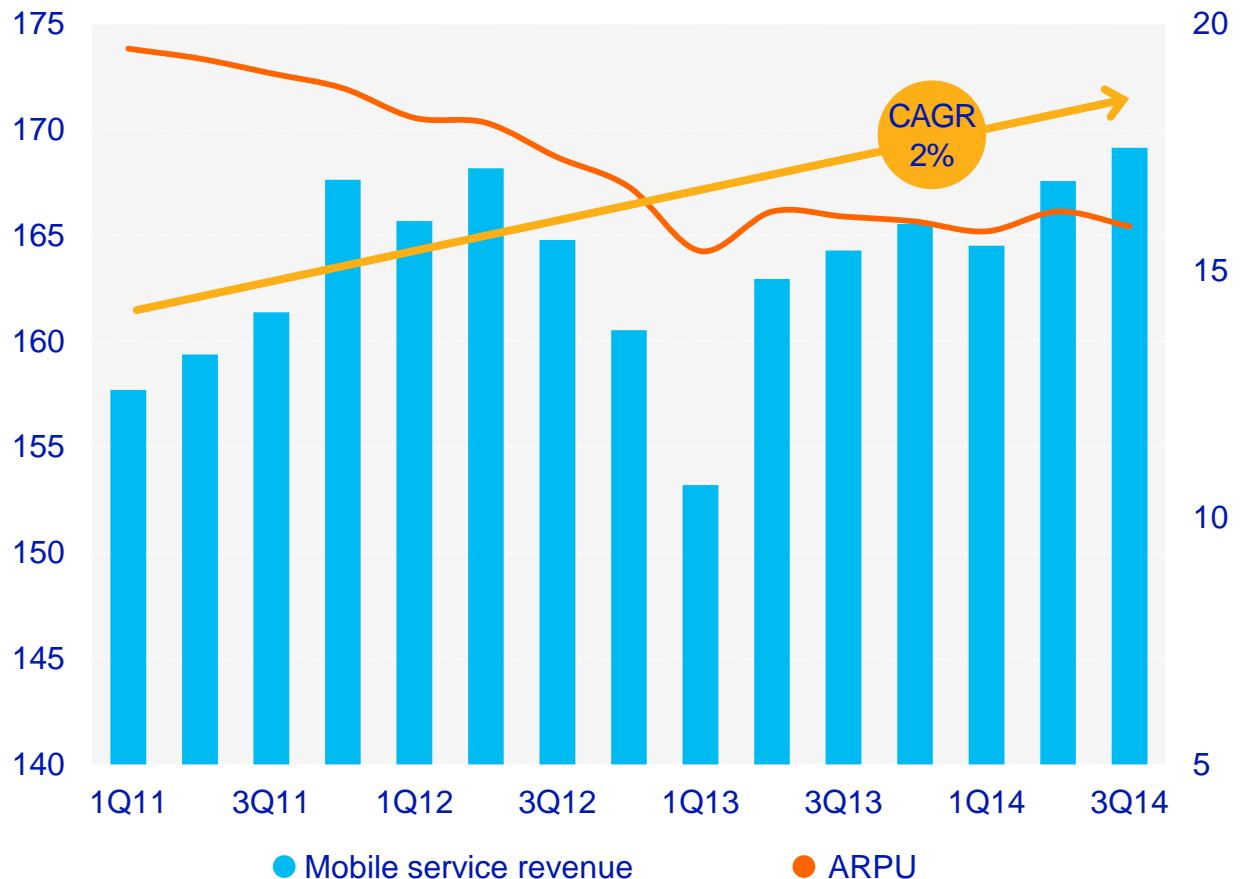
- 1 Financial performance
- 2 Capital management
- 3 CFO priorities



# Mobile service revenue important growth driver...

- Continuous increase in value capture
- ARPU diluted
  - SIM penetration >180%
  - High number of data SIM's

Mobile service revenue, EURm and ARPU, EUR



# ...thus improved transparency with new KPI reporting

## 1 Mobile revenue

- Service revenue
- Equipment sales
- Interconnection

## 2 Subscriptions

- Postpaid
- Prepaid
  - Deactivation time changed to regulator's definition<sup>1)</sup>
  - Subscriptions +164,600 in 3Q14

## 3 Blended ARPU

- Postpaid ARPU
- Prepaid ARPU

Mobile KPIs	3Q14 OLD	3Q14 NEW
<b>Mobile revenue, €m</b>	<b>240</b>	<b>240.0</b>
of which Service revenue	-	169.2
of which equipment sales	-	40.1
of which interconnection and visitor roaming	-	30.7
<b>Total number of subscriptions</b>	<b>4,585,400</b>	<b>4,750,000</b>
of which postpaid	-	4,185,800
of which prepaid	-	564,200
<b>Consumer Customer subscriptions</b>	<b>3,342,300</b>	<b>3,506,800</b>
Subscriptions in Finland	2,862,900	2,970,100
Subscriptions in Estonia	479,400	536,700
<b>Corporate Customer subscriptions</b>	<b>1,243,100</b>	<b>1,243,100</b>
Subscriptions in Finland	1,118,500	1,118,500
Subscriptions in Estonia	124,600	124,600
<b>Blended ARPU, €/month *</b>	<b>15.9</b>	<b>15.3</b>
Postpaid ARPU	-	16.3
Prepaid ARPU	-	6.8
<b>Consumer Customer ARPU</b>	<b>14.9</b>	<b>14.2</b>
<b>Corporate Customer ARPU</b>	<b>19.0</b>	<b>18.9</b>

New KPIs calculated from the beginning of 2012

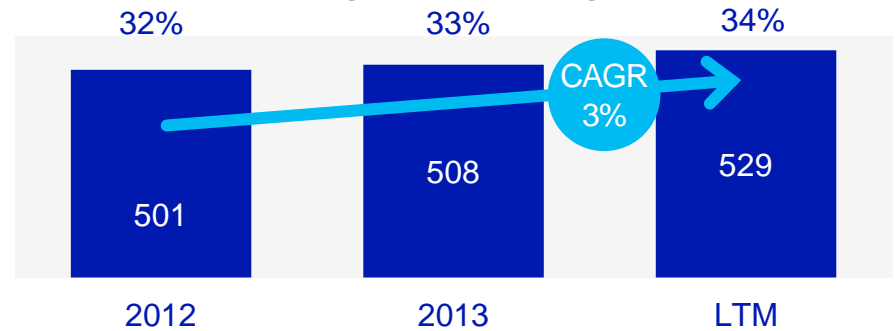
Data Excel available at [www.elisa.com/investors](http://www.elisa.com/investors)

<sup>1)</sup> Deactivation time since last use: Finland 2 weeks to 3 months, Estonia 1 month to 7 months

# EBITDA margin on track to target...

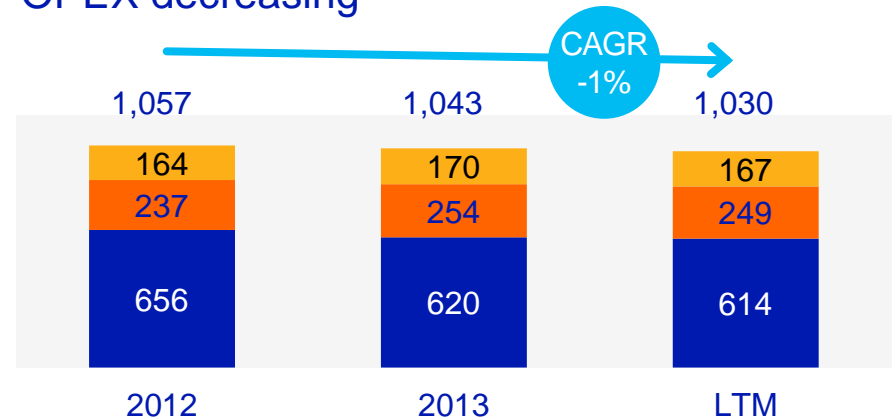
- Macro development worse than estimated last CMD
  - Latest GDP estimate for 2014 -7% lower than estimated in 2012
- Cost control delivering results
- Continuous productivity improvement
  - Process and quality driven
  - Systematic measurement and target setting
- New services' earnings dilution easing
  - Active portfolio management
- Synergies from acquisitions

EBITDA and margin increasing<sup>1)</sup>



<sup>1)</sup> excluding one-offs

OPEX decreasing

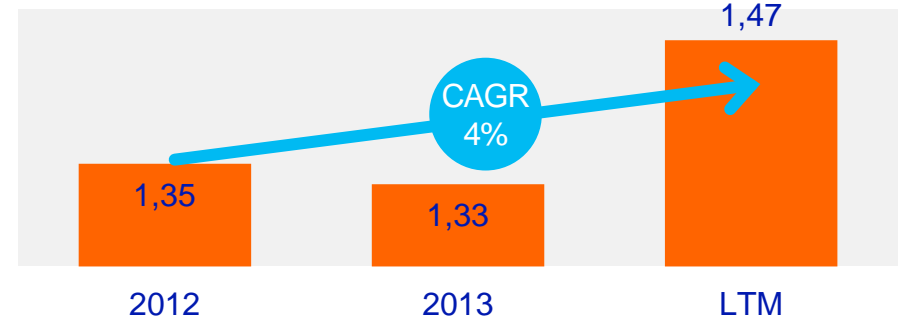


● Materials and services   
 ● Employees expenses   
 ● Other operating expenses

# ...and EPS and cash flow grow even more

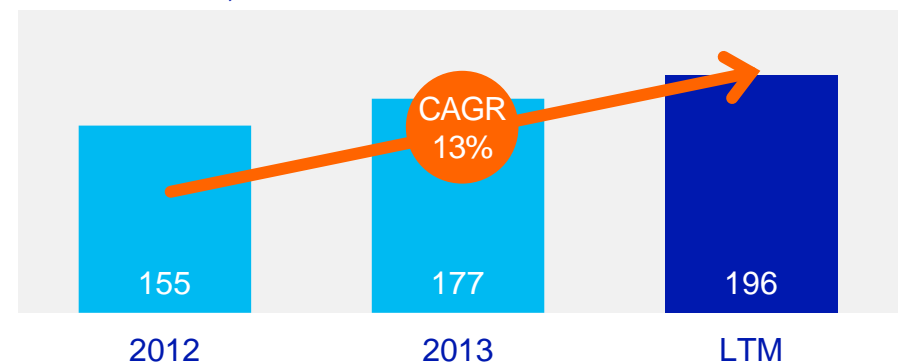
- CAPEX
  - Target 12% of sales
  - Demand-based
  - Stable depreciations
- Low financial expenses
  - Excellent financing conditions
- Taxes
  - Finnish corporate tax rate lowered to 20% in 2014
- Net working capital change
  - Handset financing and reduced OPEX
  - Improvement potential e.g. in inventory turnover

EPS, EUR <sup>1)</sup>



1) excluding one-offs

Cash Flow, EURm <sup>2)</sup>

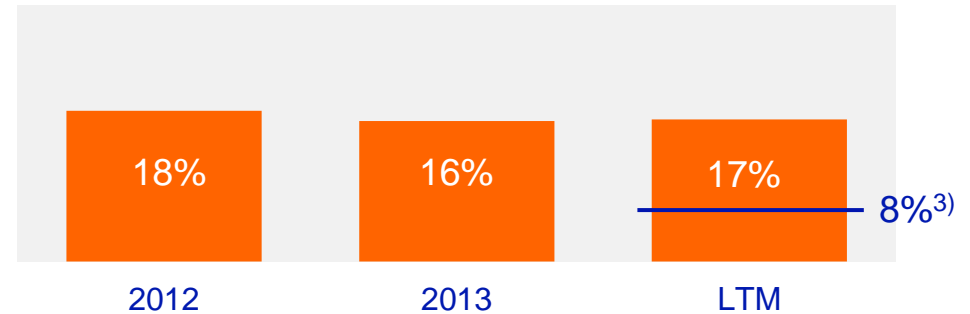


2) Cash Flow excluding acquisitions and license payments

# Efficient use of CAPEX - best in class ROCE...

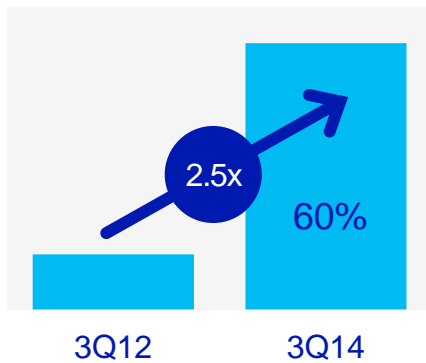
- Mid-term CAPEX / sales target max 12% reiterated
- Demand based timing and allocation

ROCE, %<sup>2)</sup>

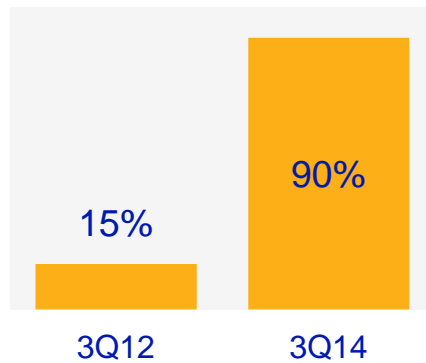


3) European telecom average 2014, Citi Research 14 Oct 2014

FTTx coverage<sup>1)</sup>

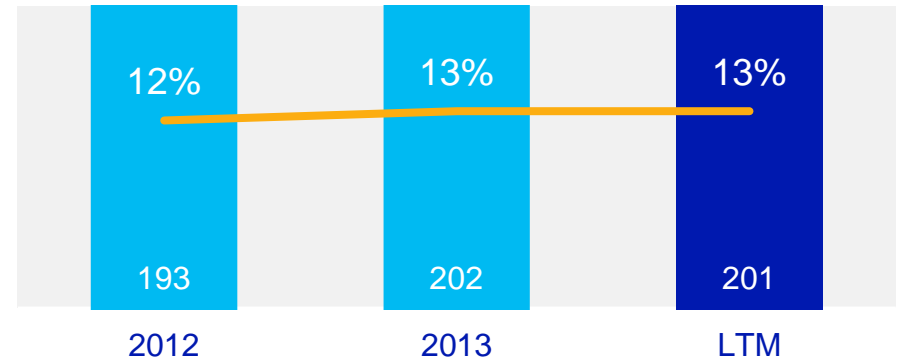


LTE coverage/pop



1) Household coverage in own network area, FTTx includes fiber and VDSL2

CAPEX EURm, CAPEX / sales, %<sup>4)</sup>



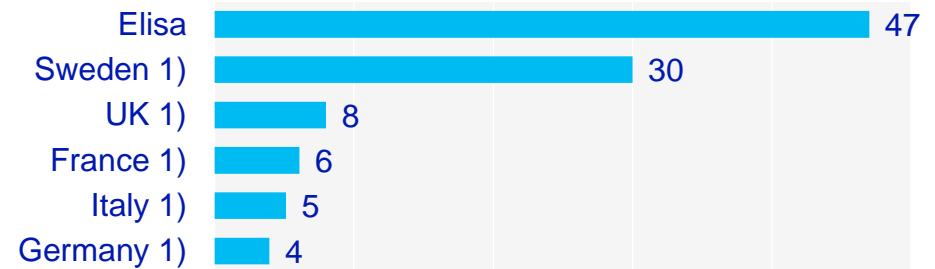
2) ROCE excluding one-offs

4) CAPEX excluding acquisitions and license payments

# ...also supported by efficient frequency capacity

- Enables data growth
- Network capacity management
  - Traffic management
- LTE coverage >90 per cent
- Advantageous position
  - 47 Hz of spectrum per subscription
- License renewals
  - No material changes expected

## Hz per subscription



1) Market leader in the country

## Elisa's frequencies in Finland and Estonia

Band MHz	Bandwidth MHz Finland	Bandwidth MHz Estonia
800	2x10	2x10
900	2x11.4	2x11.4
1800	2x25	2x24.3
2100	2x20 +5	2x15+5
2600	2x25	2x20
<b>Total</b>	<b>187.8</b>	<b>166.4</b>



# Disciplined M&A policy...

## Focus in core markets

- Domestic telecom
- Bolt-on in new services

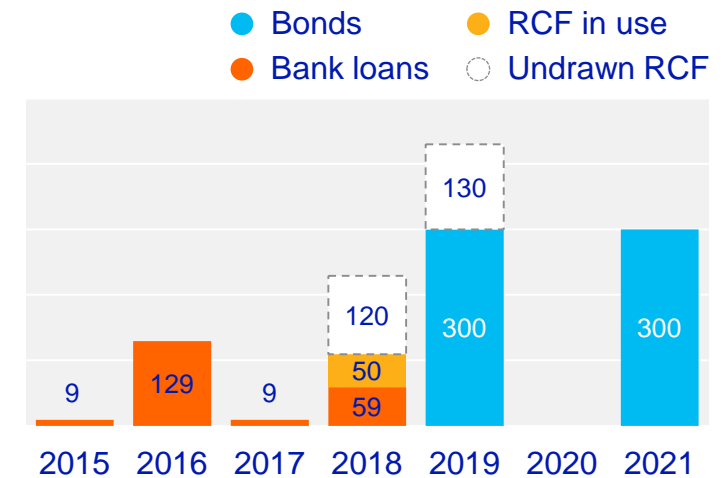
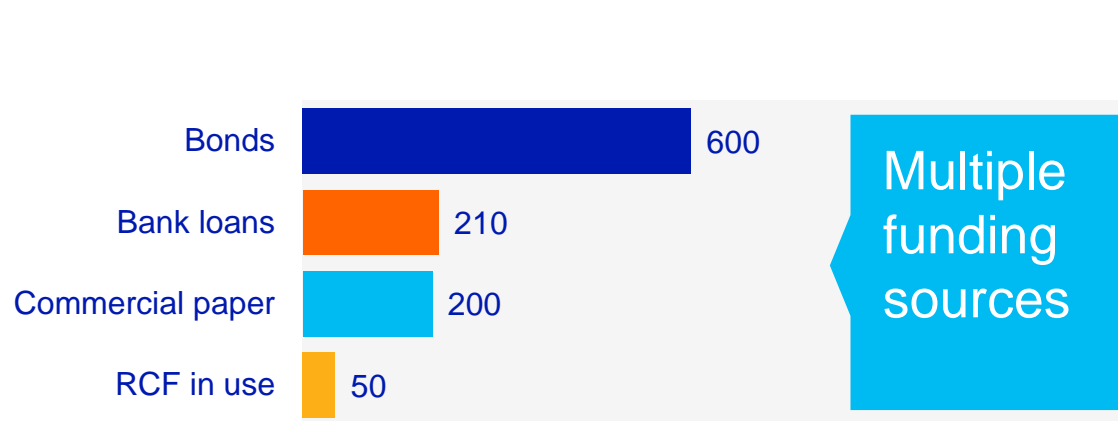
## Value creating acquisition criteria

- Supports strategy
- Financially accretive
- Distribution intact or improved
- Enhancing service offering
- Adds to business development

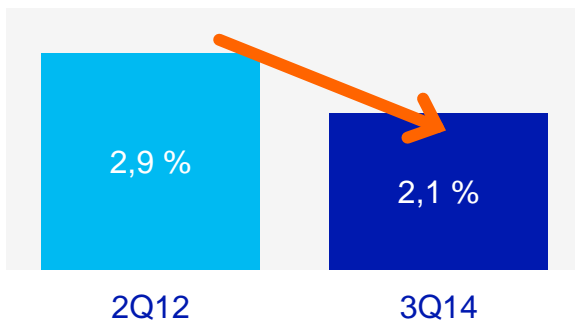
## Disciplined track record

- Videra, Appelsiini, PPO, Sulake
- Anvia as an associated company 1 October 2014

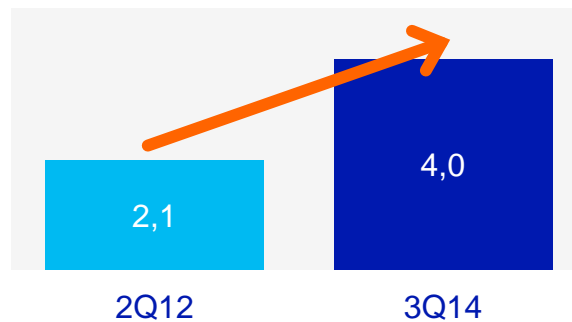
# ...and excellent funding efficiency...



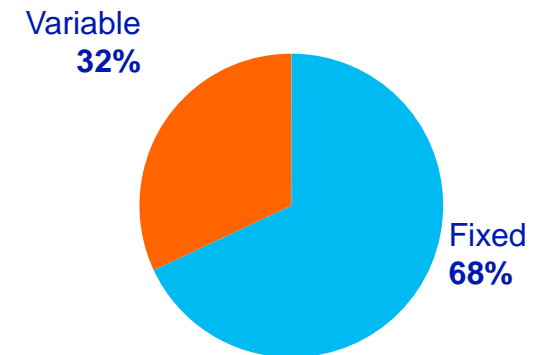
Average interest<sup>1)</sup>



Weighted average maturity, years



Fixed/variable interest mix<sup>2)</sup>



1) At the end of the quarter  
2) As of 30 Sep 2014

# ...with solid capital structure...

- Unchanged mid-term targets

- Net Debt / EBITDA 1.5-2x
- Equity ratio >35%

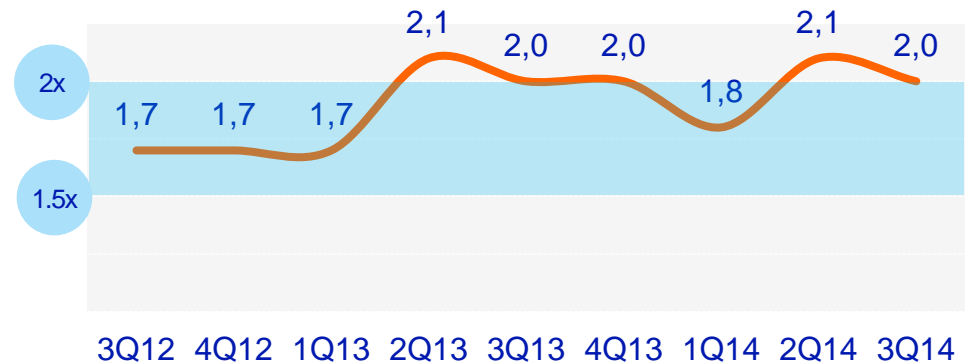
- Solid credit ratings

Moody's Baa2 stable outlook

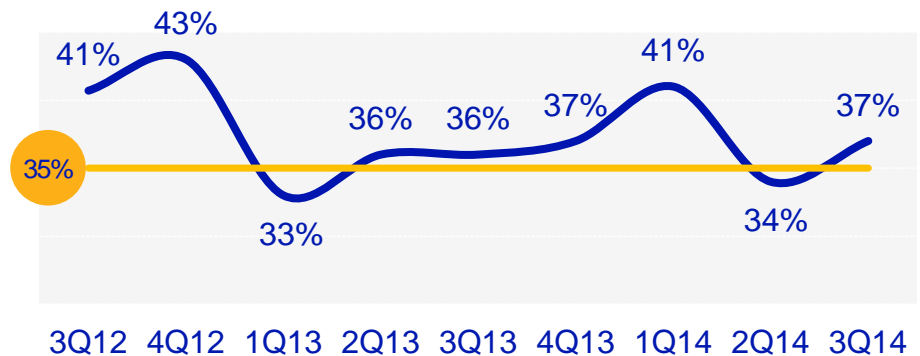
S&P BBB positive outlook

- S&P outlook was changed to positive in 2014
- Commitment to investment grade rating

Net Debt / EBITDA

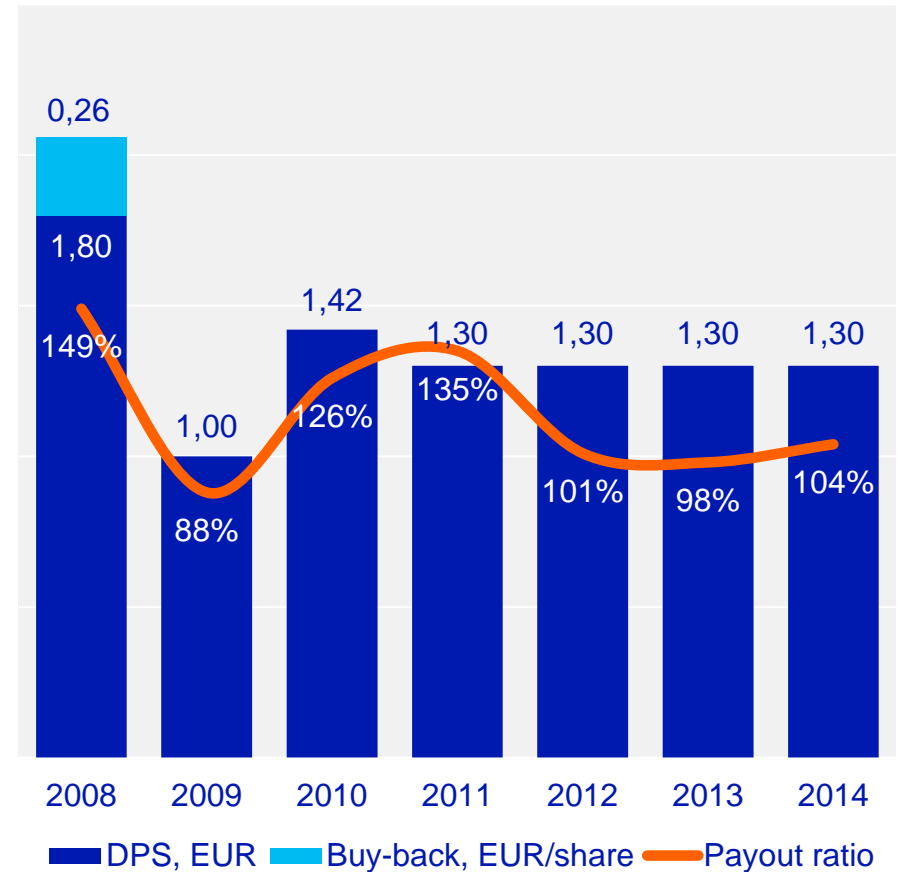


Equity ratio



# ... leads to best-in-class shareholder remuneration

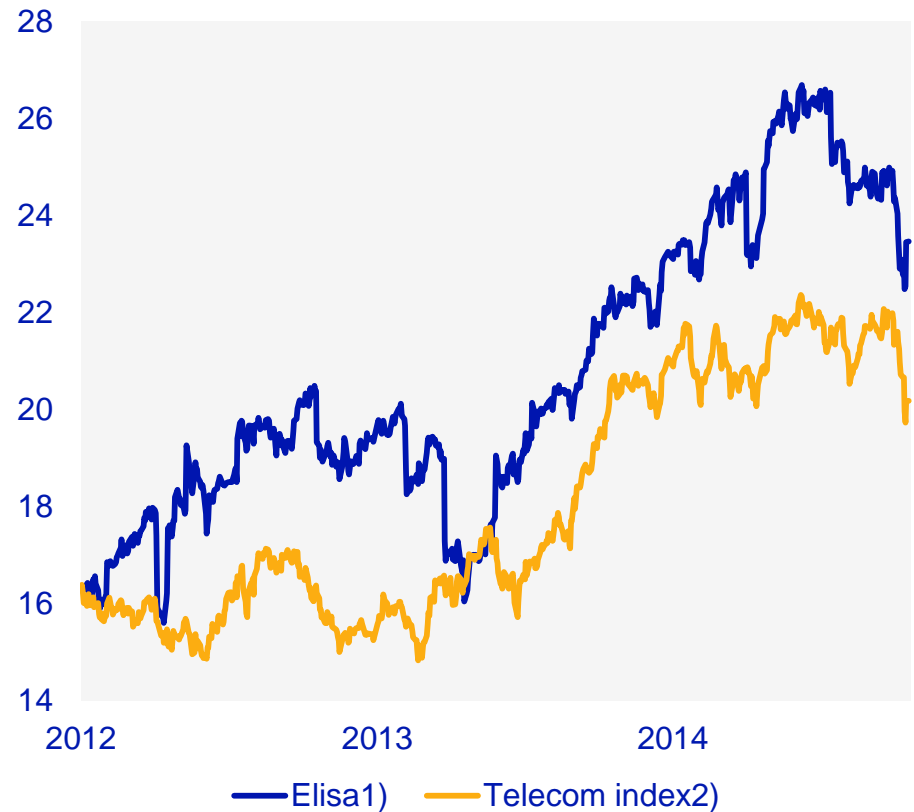
- Excellent track record
- Distribution policy reiterated
  - Payout ratio 80-100%
- Yield 7-9% in last seven years
- Commitment to competitive remuneration continues
  - EPS growth 15% YTD
  - Cash flow growth EUR 84m YTD



# Elisa – unique telecom operator

- Network operations only in developed markets
- Market leader in Finland, stable market shares
  - Price level among the lowest in Europe
- Strong focus on new services
  - Network independent business expansion
- Strict CAPEX and M&A policies
- Stable and predictable cash flow
- Best remuneration in the industry

Total shareholder return 44% 1 January 2012 →



1) Elisa share price + cumulative dividends

2) STOXX Telecom Index

# CFO priorities

**Build value on data**  
CAPEX efficiency | Return on capital employed growth

**Accelerate new services businesses**  
Bolt-on acquisitions | Growth and profitability improvement

**Improve performance with customer intimacy  
and operational excellence**  
Productivity improvement | Efficient capital structure

# Forward looking statements

Statements made in this document relating to the future, including future performance and other trend projections, are forward-looking statements. By their nature, forward-looking statements involve risks and uncertainties because they relate to events and depend on circumstances that will occur in the future. There can be no assurance that actual results will not differ materially from those expressed or implied by these forward-looking statements, due to many factors, many of which are outside of Elisa's control.



Thank you